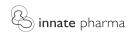


H1 2025 Business Update and Financial Results

17 September 2025

EURONEXT: IPH.PA NASDAQ: IPHA



Disclaimer on Forward-Looking Information and Risk Factors

This document has been prepared by Innate Pharma S.A. (the "Company") solely for the purposes of a presentation to investors concerning the Company. This document is not to be reproduced by any person, nor to be distributed.

This document contains forward-looking statements. The use of certain words, including "believe," "potential," "expect" and "will" and similar expressions, is intended to identify forward-looking statements. Although the Company believes its expectations are based on reasonable assumptions, these forward-looking statements are subject to various risks and uncertainties, which could cause the Company's actual results or financial condition to differ materially from those anticipated. These risks and uncertainties include, among other things, the uncertainties inherent in research and development, including related to safety, progression of and results from its ongoing and planned clinical trials and preclinical studies, review and approvals by regulatory authorities of its product candidates, the Company's commercialization efforts and the Company's continued ability to raise capital to fund its development. For an additional discussion of risks and uncertainties which could cause the Company's actual results, financial condition, performance or achievements to differ from those contained in the forward-looking statements, please refer to the Risk Factors ("Facteurs de Risque") section of the Universal Registration Document filed with the Autorité des Marchés Financiers ("AMF"), available on the AMF website (www.amf-france.org) or on the Company's website (www.innate-pharma.com), and public filings and reports filed with the U.S. Securities and Exchange Commission ("SEC"), including the Company's Annual Report on Form 20F for the year ended December 31, 2024, and subsequent filings and reports filed with the AMF or SEC, or otherwise made public, by the Company. Such documents may not be necessarily up to date.

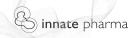
This document contains data pertaining to the Company's potential markets and the industry and environment in which it operates. Some of this data comes from external sources that are recognized in the field or from Company's estimates based on such sources.

This presentation discusses product candidates that are under clinical development, and which have not yet been approved for marketing by the U.S. Food and Drug Administration or the European Medicines Agency. No representation is made as to the safety or effectiveness of these product candidates for the use for which such product candidates are being studied.

The information contained herein has not been independently verified. No representation, warranty or undertaking, express or implied, is made as to, and no reliance should be placed on, the fairness, accuracy, completeness or correctness of the information or opinions contained herein. The Company is under no obligation to keep current the information contained in this presentation and any opinion expressed is subject to change without notice.

The Company shall not bear any liability whatsoever for any loss arising from any use of this document or its contents or otherwise arising in connection therewith.

This document and the information contained herein do not constitute an offer to sell or a solicitation of an offer to buy or subscribe to shares of the Company in any country.



H1 2025 Business Update and Financial Results Conference call agenda

Strategic Overview and Outlook Jonathan Dickinson

Chief Executive Officer

ADC Yannis Morel

Chief Operating Officer

Clinical Pipeline Progress Sonia Quaratino

Chief Medical Officer

Commercial opportunity

Jonathan Dickinson

CEO

Financial Results Frédéric Lombard

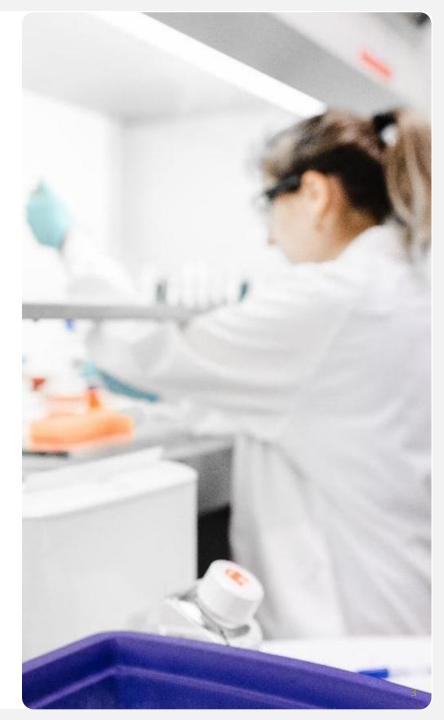
Chief Financial Officer

Upcoming Catalysts & Closing Remarks Jonathan Dickinson

CEO

All speakers







Strategic Overview and Outlook

Jonathan Dickinson

Chief Executive Officer





Leveraging our scientific know-how to advance life-enhancing cancer therapies



Expertise in antibodyengineering to drive innovation

Strong fundamentals in innate immunity, Natural Killer (NK) cell biology, and next-generation antibodies to drive scientific breakthroughs.



Differentiated & high value clinical-stage assets

Strong diverse pipeline of antibodies, including highly differentiated assets in cancers with high unmet medical need.



Strong data to unlock transformative therapies

Clinical data demonstrating meaningful activity in difficult-to-treat cancers.



Our Path Forward

Clinical programs

Focus investment on highest-value clinical assets

Research

Organization



Advance our next ADCs toward development

Streamline the organization

IPH4502 Lacutamab Monalizumab 🙅 Multiple programs

Fit-for-purpose organization in line with strategic objectives

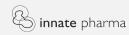


ADC

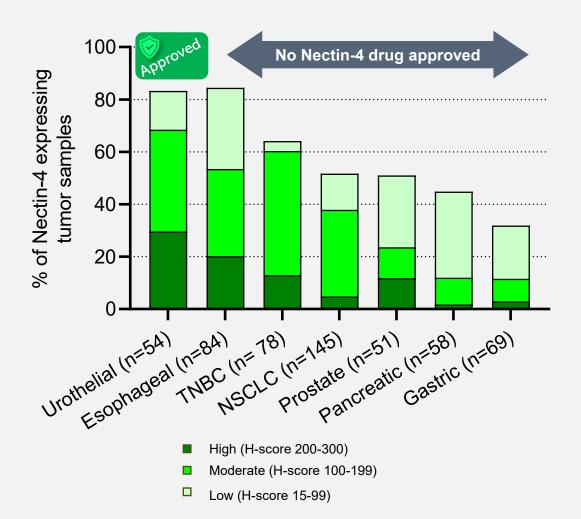
Yannis Morel

Chief Operating Officer

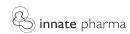




Challenges associated with Nectin-4 approved Antibody Drug Conjugate (ADC)

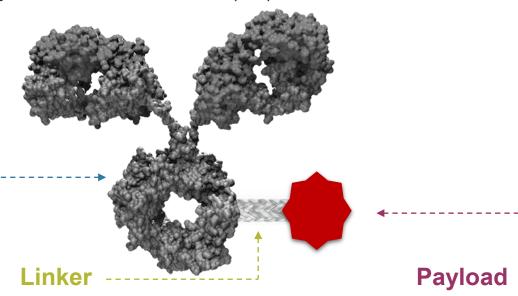


- PADCEV (enfortumab vedotin, EV) is approved solely for patients with urothelial cancer, where expression of Nectin-4 is the highest
- PADCEV induced toxicity frequently leads to discontinuation of treatment
- Relapses are frequently observed creating a growing medical need post-PADCEV
- Limited evidence that PADCEV is active in other indications despite high to moderate expression of Nectin-4



IPH4502: A novel and differentiated Nectin-4 DAR8 exatecan ADC

Improved therapeutic window with activity in Enfortumab Vedotin (EV) resistant models



Binder

Proprietary humanized anti-Nectin-4 antibody

- High affinity
- Non-overlapping epitope with EV
- Fc-competent IgG1, with the ability to mediate ADCC and CDC

Cleavable

- **Hydrophylic** → improved half-life, low clearance
- Stable → improved safety with low release of free drug
- Excellent conjugability → high yield manufacturing process

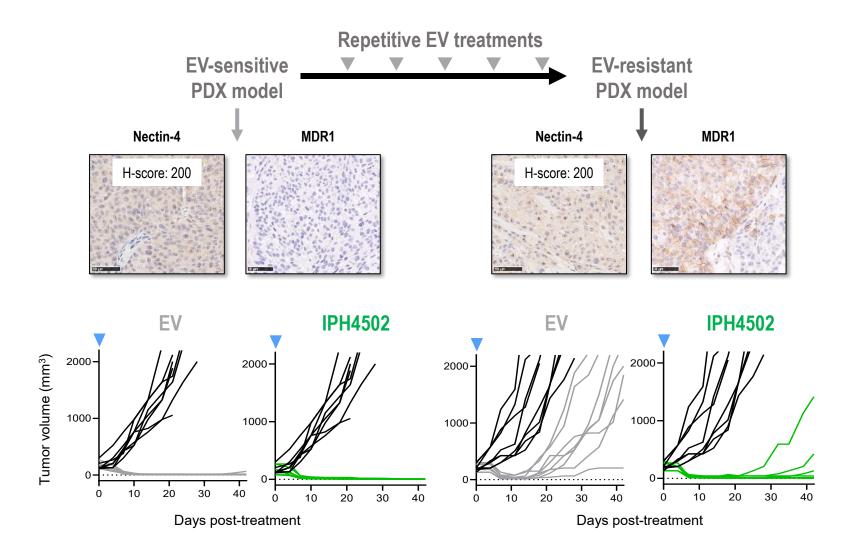
Exatecan, a topoisomerase I inhibitor

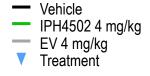
- Active in EV/MMAE-resistant models
- Higher Bystander Effect than EV, leading to stronger activity in Nectin-4 low tumors
- Drug to antibody ratio (DAR) = 8
- Improved therapeutic index expected

IPH4502 exhibits a favorable safety profile, along with enhanced affinity and stability, potentially leading to an improved therapeutic index.



IPH4502 overcomes EV resistance in a UC PDX tumor model

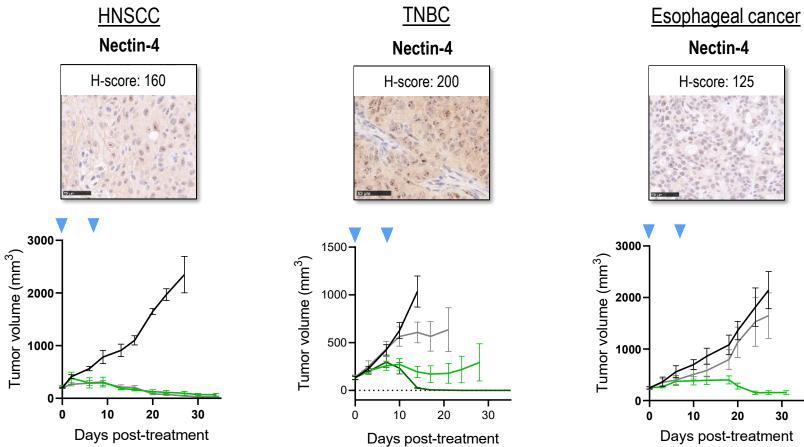








IPH4502 shows anti-tumor activity in PDX models from various indications







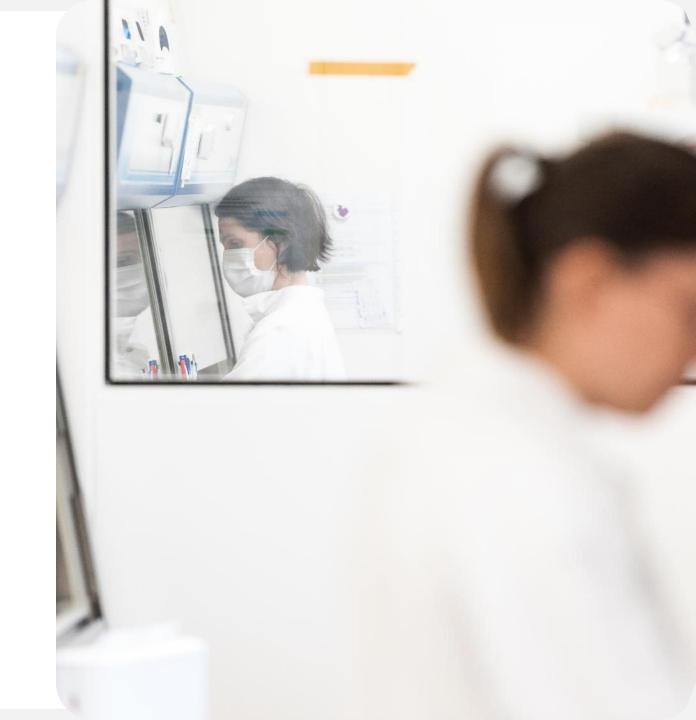
EV 4 mg/kg Treatment



Clinical Pipeline Progress

Sonia Quaratino

Chief Medical Officer





A First-in-Human Phase 1 clinical trial evaluating IPH4502 in solid tumors

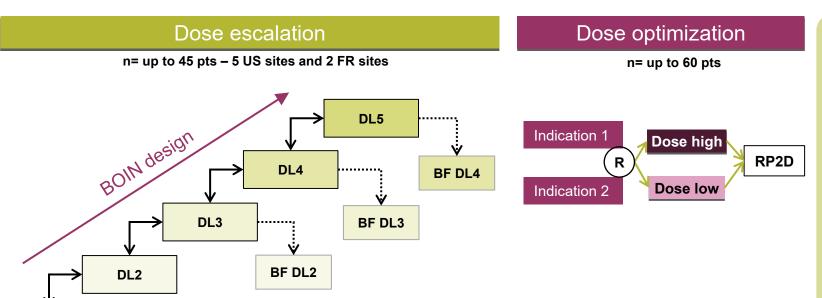
A Phase 1, Open-label, Multi-center Study of the Safety, Tolerability, and Efficacy of IPH4502 as a Single Agent in Advanced Solid Tumors (NCT06781983)

STUDY POPULATION

Solid tumor types known to express Nectin-4

Bladder (including pts who have received prior EV), Cervical, Breast, NSCLC, GEJ, Esophageal, HNSCC, Prostate, Melanoma, Ovarian, CRC

DL1



OBJECTIVES

Primary Objectives:

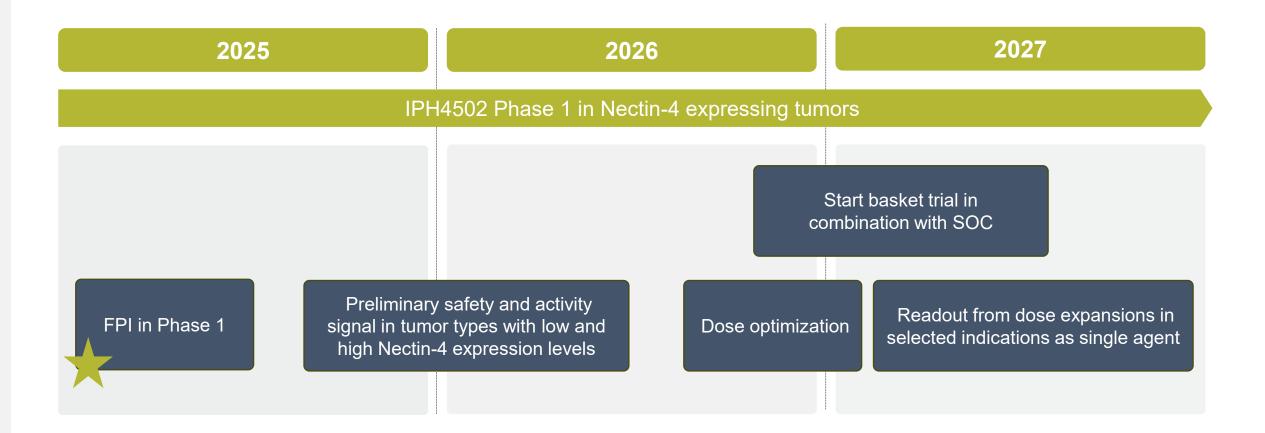
- Safety (DLT, MTD) and tolerability of IPH4502
- Determine RP2D

Secondary Objectives:

- PK
- Immunogenicity
- Preliminary efficacy
- PFS



IPH4502 (Nectin-4 ADC): Multiple clinical milestones to be delivered in mid-term







Lacutamab, a Phase 3-ready asset with path to accelerated FDA approval

CTCL

- **Sezary Syndrome (SS)** is a rare and aggressive CTCL, characterized by significant blood involvement, with poor prognosis (10-20% 5Y OS)
- Mycosis fungoides (MF) is the most common type of CTCL, first appearing in the skin. Advanced stage (IIB-IVB) associated with poor prognosis
- TELLOMAK Phase 2: strong long term follow up data 2025 ASCO ANNUAL MEETING
- Clear regulatory pathway with path to accelerated FDA approval
- Preparation of the confirmatory Phase 3 trial protocol is nearing completion, following discussions with the FDA and EMA
- Ongoing discussions with partners and investors to progress towards Phase 3 initiation





Breakthrough Therapy Designation

Fast Track Designation



EMA PRIME r/r SS 3L+

Orphan Drug Designation (US & EU)

PTCL

- Heterogeneous group of aggressive lymphomas with poor prognosis (5Y OS ~ 30%)
- KILT Phase 2 ongoing (LYSARC): combination with GemOx in R/R KIR3DL2 + PTCL



Lacutamab shows clinical benefit in Sézary syndrome, an aggressive subtype of CTCL with limited treatment option

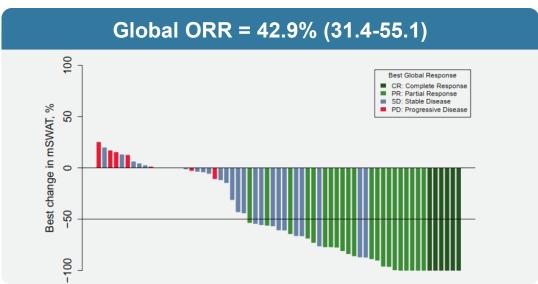
Long term follow up data from the TELLOMAK Phase 2 trial

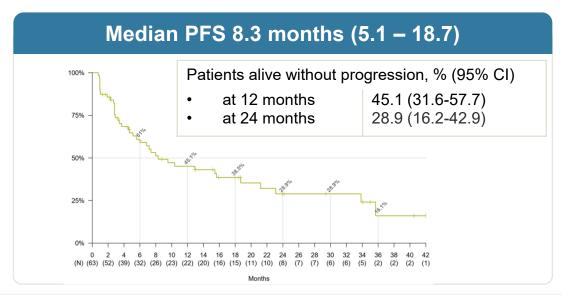
Data cut-off (DCO): OCT 17, 2024

63 patients with ≥2 prior lines of systemic therapy, post mogamulizumab

- Median follow-up: 25.1 months (95% CI: 21.0–29.4)
- Median time to Global Response: 2.8 months (range: 1-10)
- Global Clinical Benefit Rate (CR+PR+SD) = 87.3% (95% CI 76.9-93.4)
- Median DoR= 25.6 months (11.0 NE)









In mycosis fungoides, lacutamab shows robust clinical activity regardless of KIR3DL2

expression level

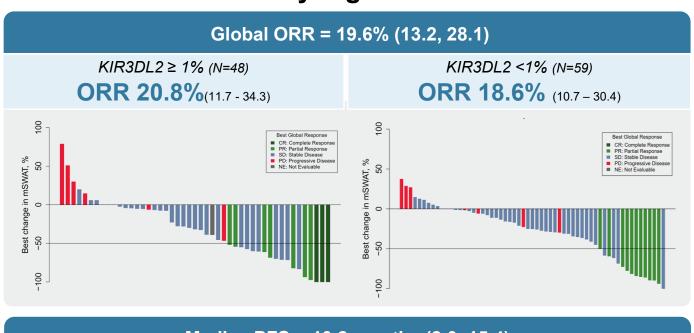
Long term follow up data from the TELLOMAK Phase 2 trial

Data cut-off (DCO): OCT 17, 2024

107 patients with ≥2 prior lines of systemic therapy

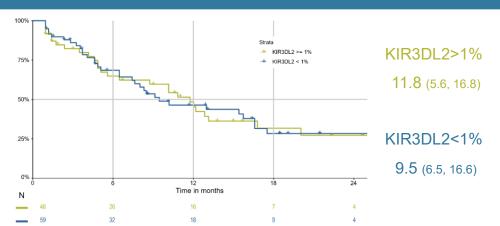
- Median follow-up in all MF: 22.1 months (95% CI: 19.4–23.6)
- Median time to Global Response: 2.8 months (range: 1-10)
- Median DoR = 13.8 months (7.4, NE)



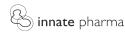




Alive without PD at 12 m 47.3 % (36.5, 57.3) at 24 m 27.2 % (17.2, 38.3)



CI: confidence interval; CR: complete response; PR: partial response; SD: stable disease; PD: progressive disease; ORR: objective response rate, PFS: progression-free survival, DoR: duration of response



Lacutamab, a unique opportunity for earlier systemic therapy in CTCL

Challenges in CTCL care

- Profound impact on quality of life (QoL):
 itching, fatigue and cutaneous lesions
- Preventing progression to advanced stages (IIB+) with poor survival
- Few tolerable systemic options available for early-stage patients

LACUTAMAB1

Overcoming CTCL hurdles with a safe and active therapy

Deep anti-tumor activity

Durable responses Strong PFS

Excellent safety

Overcoming safety concerns of systemic therapies

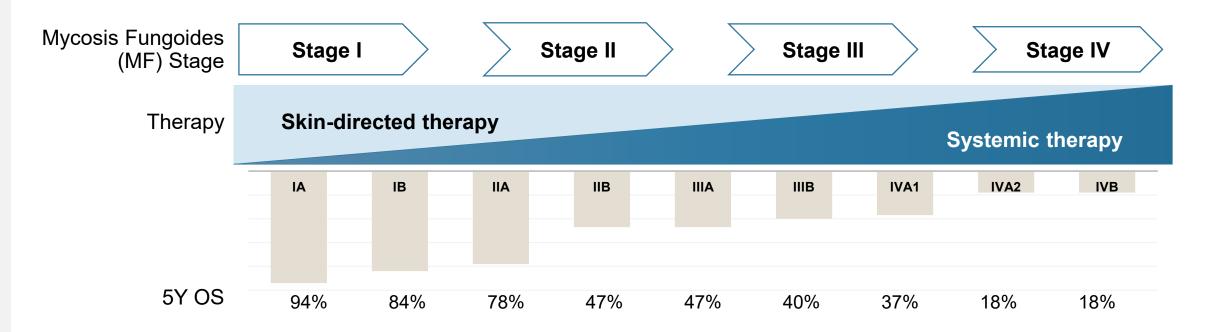
Improve patient's QoL

Addressing symptoms that matter most





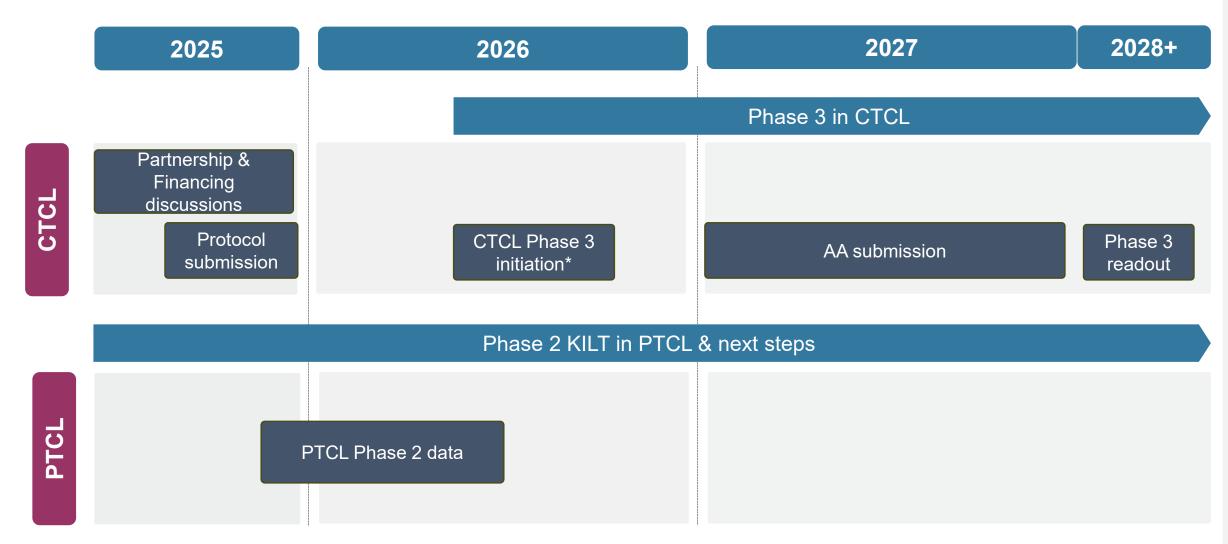
Poor survival outcomes in advanced stage (IIB+) highlights the need for systemic therapies in MF



Most MF patients are seen by dermatologists and are treated with skin-directed therapy in early stages

Lacutamab would offer a safe and active systemic therapy for earlier use in the course of the disease

Next steps: Advancing lacutamab to Phase 3







Advancing NSCLC Care: Ongoing Clinical Trials with Monalizumab

Three Phase 2 Trials completed supporting rationale of combination in early NSCLC

- COAST
- NeoCOAST
- NeoCOAST-2

Phase 3 PACIFIC-9

- ✓ Phase 3 PACIFIC-9 trial fully recruited, IDMC recommended the continuation of the trial based on a pre-planned analysis.
- ✓ High level read-out expected in H2 2026



Commercial opportunity

Jonathan Dickinson

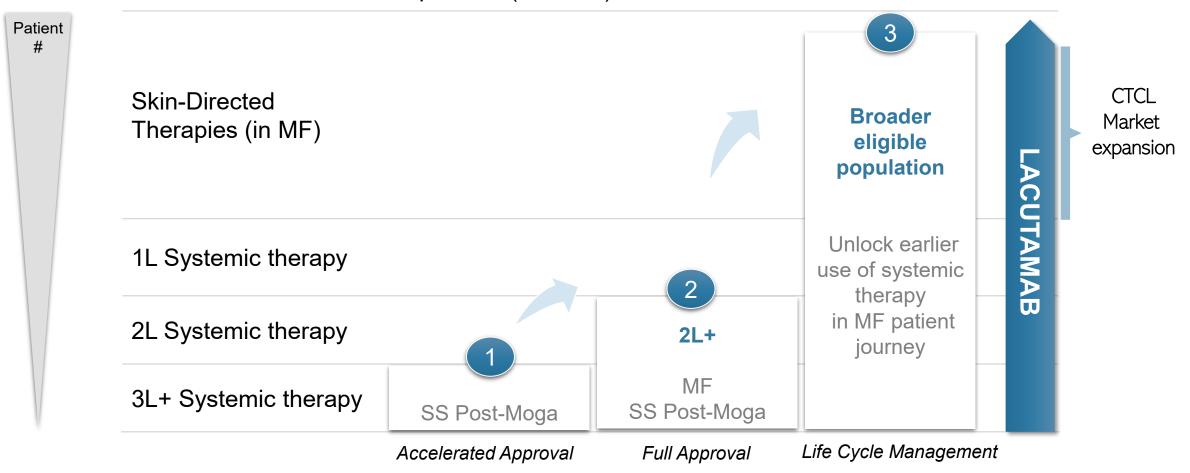
Chief Executive Officer





Lacutamab's ambition: reshaping CTCL care

INCIDENCE CTCL > 6000 patients (US,EU5)



~1,000 SS patients in the US¹ (~300 new/yr). Launch opportunity in SS with a strong post-moga backlog, further expanded by MF





Financial highlights of the partnership with AstraZeneca on monalizumab



450 million US\$ has already been received as part of the agreement with AstraZeneca on monalizumab

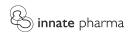


Financial Results

Frédéric Lombard

Chief Financial Officer





First Half of 2025 Financial highlights

Revenue/other income:

€4.9m

LICENSING AND COLLABORATIONS

€1.7m

mainly resulted from the partial or entire recognition of the proceeds received pursuant to the agreements with AstraZeneca and Sanofi

GOVERNMENT FUNDING FOR RESEARCH EXPENDITURES

€3.2m

Operating expenses:

€30.3m

68% expenses related to R&D

R&D expenses €20.5m:

Decrease of 29% due to the maturity and phasing of some clinical programs

G&A expenses €9.8m:

Slight increase of 2%

Cash, cash equivalents and financial assets:

€70.4m*

€70.4m* as of June 30, 2025

Sufficient to fund operations to end Q3 2026

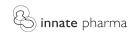


Upcoming Catalysts and closing remarks

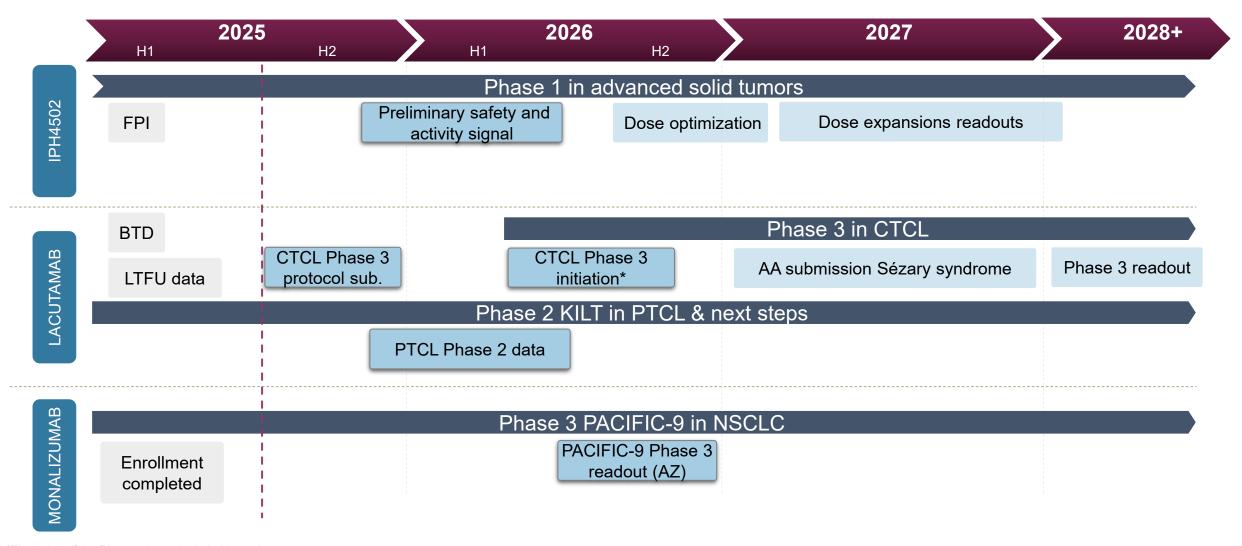
Jonathan Dickinson

Chief Executive Officer

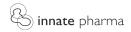




Upcoming steps for key assets



^{*}Financing of the Phase 3 is not included in cash runway
FPI: First Patient In; BTD: Breakthrough Therapy Designation; LTFU: long term follow up data; CTCL: Cutaneous T-Cell Lymphoma; PTCL; Peripheral T-Cell Lymphoma; AA: accelerated approval; NSCLC: NonSmall Cell Lung Cancer; AZ: AstraZeneca



Key Takeaways

Create value for patients and shareholders

PURSUING DIFFERENTIATED ADCS

- IPH4502, anti nectin-4 Antibody Drug Conjugate Phase 1 underway, data expected 2026
- Focus our preclinical R&D engine on ADCs

LACUTAMAB

- FDA BTD granted, LTFU data presented at ASCO 2025
- Phase 3 trial protocol submission after discussion with health authorities

MONALIZUMAB

Phase 3 PACIFIC-9 high level readouts H2 2026

Cash position of €70.4m* as of June 30, 2025 with anticipated runway to end of Q3 2026

